



## Glenn R. Zander Papers (K1384)

**Collection Number:** K1384

**Collection Title:** Glenn R. Zander Papers

**Dates:** 1991-1994, 2019

**Creator:** Zander, Glenn R.

**Abstract:** The Glenn R. Zander Papers contain information related to the CFO/Co-chairman of Trans World Airlines (TWA) from 1990 to 1994. Materials in the collection relate to the monetary hardships encountered by TWA, including filing for bankruptcy in 1992.

**Collection Size:** 0.4 cubic foot  
(11 folders, 9 photographs, 4 oversize items)

**Language:** Collection materials are in English.

**Repository:** The State Historical Society of Missouri

**Restrictions on Access:** Collection is open for research. This collection is available at [The State Historical Society of Missouri Research Center-Kansas City](#). If you would like more information, please contact us at [kansascity@shsmo.org](mailto:kansascity@shsmo.org). Collections may be viewed at any research center.

**Restrictions on Use:** The Donor has given and assigned to the Society all rights of copyright, which the Donor has in the Materials and in such of the Donor's works as may be found among any collections of Materials received by the Society from others.

**Preferred Citation:** [Specific item; box number; folder number] *Glenn R. Zander Papers* (K1384); The State Historical Society of Missouri Research Center-Kansas City [after first mention may be abbreviated to SHSMO-Kansas City].

**Donor Information:** The papers were donated to the State Historical Society of Missouri by Patrick G. Zander on December 12, 2018 (Accession No. KA2442).

**Notes:** Collection is associated with the TWA Archives.

**Related Materials:** Additional materials related to the Glenn R. Zander Papers can be found in the following collections:

*Trans World Airlines (TWA) Records (K0453)*

**Processed by:** Processed by Whitney Heinzmann, January 2019

**Historical Note:**

Glenn R. Zander worked for Trans World Airlines (TWA) in various capacities from 1964 to 1994. By 1990, Zander was the chief financial officer and TWA was facing a financially difficult future, which became a major contributing factor in TWA's acquisition by American Airlines in 2001. Along with Robin H.H. Wilson, Zander became a co-chief executive officer of TWA in 1992 after the former owner, Carl Icahn, left. In 1994, Zander resigned for personal reasons but continued to work as a consultant for TWA.

**Arrangement:**

The collection has been arranged into the following four series:

Business  
Photographs  
Article  
Newspapers

**Scope and Content Note:**

**Business**

This series contains materials related to Zander's time as chief financial officer and co-chief executive officer of TWA. Materials include correspondence, a proposal for changing TWA's operational model, memorandums, transcript of proceedings for Glenn's testimony at TWA's confirmation hearing, TWA annual reports for 1993 and 1994, and employee protests filed against TWA management's decision to eliminate comfort class. Folders have been arranged chronologically.

**Photographs**

This series consists of photographs of the Kansas City Chamber of Commerce Breakfast in April 1993, a meeting with employee committee in April 1993, and an undated photograph of the "inaugural flight under new plan—Icahn-free and employee owned." Items have been arranged chronologically.

**Article**

This series contains an article written by Patrick G. Zander titled "Change in the Air." The article discusses the TWA project to construct a modern airline in Ethiopia. The article outlines the role Zander's grandfather, Martin Charles Zander, played in the development of the airline as well as the civil rights climate in Kansas City during the 1950s.

## Newspaper

This series contains newspapers and newspaper clippings related to Zander's career with TWA. Folder eleven contains four issues of the *Kansas City Star* from 1993 headlining a short series highlighting TWA as the "Hometown Airline." Items in this series have been arranged chronologically.

### Container List:

f. 1-10	Business
Box 001	f. 1 Correspondence, 1991-1994
	f. 2 Proposal, 1992
	f. 3 Announcements, 1993
	f. 4 Newsgrams, 1993
	f. 5 Transcript of Proceedings, 1993
	f. 6 Annual Reports, 1993-1994
	f. 7 Protests, no date
f. 8	Photographs, 1993
f. 9	Article, 2019
f. 10-11	Newspapers
	f. 10 Newspaper Clippings, 1992-1994
Box 002	f. 11 Newspapers, 1993

### Index:

Index Term	Folder	Image
Bankruptcy	1, 3-5	
Caspuson, Norm	8	Yes
Corporate reorganizations	1, 3-4	
Ethiopian Airlines	9	
Icahn, Carl C., 1936-	1	
Johnson, Herb	8	Yes
Louis, Ed	8	Yes
Shuyler, Rick	1	
Trans World Airlines	1-10	Yes
Wilson, Robin H.H.	1, 10-11	
Ya'ityopyā 'ayar mangad	9	
Zander, Glenn R.	1-10	Yes